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BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.

INDEPENDENT AUDITOR'S REPORT  
AND  
FINANCIAL STATEMENTS  
FOR THE YEAR ENDED  
JUNE 30, 2009

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MARK ESCOFFERY P.A.  
CERTIFIED PUBLIC ACCOUNTANT

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**

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# **Mark Escoffery, P.A.**

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## **INDEPENDENT AUDITOR'S REPORT**

To the Board Members of Broward  
Community Charter School West, Inc.  
Coral Springs, Florida

I have audited the accompanying Financial Statements of the governmental activities, and each major fund, of Broward Community Charter School West, Inc. ("the School") a component unit of The School Board of Broward County as of and for the year ended June 30, 2009, which collectively comprise the School's basic financial statements as listed in the foregoing Table of Contents. These financial statements are the responsibility of the Management of the School. My responsibility is to express an opinion on these financial statements based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America. Those standards require that I plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

In my opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, and each major fund, of the School as of June 30, 2009, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, I have also issued my report dated September 22, 2009, on my consideration of the School's internal control over financial reporting and my tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of my testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of my audit.

To the Board Members of Broward  
Community Charter School West, Inc.  
Coral Springs, Florida  
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The Management's Discussion and Analysis is not a required part of the basic financial statements but is supplemental information required by the Governmental Auditing Board. I have applied certain limited procedures, which consisted principally of inquiries of Management regarding the methods of measurement and presentation of the required supplementary information. However, I did not audit the information and express no opinion on it.

My audit was performed for the purpose of forming an opinion on the financial statements that collectively comprised the School's basic financial statements. The accompanying Supplementary Schedule of Expenditures, Budget and Actual - Governmental Fund (General Fund) is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and in my opinion is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

*Mark Escoffery, P. A.*

Palm Beach Gardens, Florida  
September 22, 2009

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2009**

Our discussion and analysis of Broward Community Charter School West, Inc.'s ("the School") financial program provides an overview of the School's financial activities for the year ended June 30, 2009.

Because the information contained in this discussion is intended to highlight significant transactions, it should be read in conjunction with the School's financial statements which begin on page 7.

For financial statement purposes the School is considered a component unit of The School Board of Broward County which is a primary government entity for financial reporting. The School has included separate statements for the Governmental Fund Balance Sheet and the statement of Revenue, Expenditures and Changes in Fund Balance. The Statement of Net Assets and the Statement of Activities report provide information on the activities of the School. The Fund Financial Statements reflect financing activities of the School by providing information on inflows and outflows of spendable resources.

### **NON FINANCIAL HIGHLIGHTS**

The School's daily enrollment for fiscal year ended June 30, 2009 was 430 students, approximately 25 more than the number budgeted. The School expects to have an enrollment of 475 students for the school year 2009-2010.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

#### ***Government-wide Financial Statements***

The government-wide financial statements are designed to provide readers with a broad overview of the School's financial position. Included in these statements are all assets and liabilities using the accrual basis of accounting. All of the current year's revenues and expenses are recorded when received.

*The Statement of Net Assets* presents information on all of the School's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the School is improving or deteriorating.

*The Statement of Activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows.

#### ***Fund Financial Statements***

A *Fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2009**

**OVERVIEW OF THE FINANCIAL STATEMENTS (Cont'd.)**

*Fund Financial Statements (Cont'd.)*

*Governmental Funds* – All of the School's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the School's governmental activities and the basic services it provides.

*Notes to the Financial Statements*

The *Notes to the Financial Statements* provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The Notes to the Financial Statements can be found on pages 13-18 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted earlier, net assets may serve over time as a useful indicator of the School's financial position. The School's assets exceeded liabilities by \$22,736 at June 30, 2009.

**NET ASSETS**

|                              | <u><b>JUNE 30, 2009</b></u> | <u><b>JUNE 30, 2008</b></u> |
|------------------------------|-----------------------------|-----------------------------|
| Current and Other Assets     | \$ 132,044                  | \$ 16,867                   |
| Capital Assets               | 388,035                     | 177,457                     |
| Total Assets                 | <u>\$ 520,079</u>           | <u>\$ 194,324</u>           |
| Long Term Liabilities        | \$ 370,000                  | \$ -                        |
| Other Liabilities            | 127,343                     | 220,214                     |
| Total Liabilities            | <u>\$ 497,343</u>           | <u>\$ 220,214</u>           |
| Investment in Capital Assets | \$ 18,035                   | \$ 177,457                  |
| Unrestricted                 | 4,701                       | ( 203,347 )                 |
| Total Net Assets             | <u>\$ 22,736</u>            | <u>\$ ( 25,890 )</u>        |

Revenues from governmental activities totaled \$2,760,820 for the year ended June 30, 2009. The main source of revenue is from Florida Education Finance Program (FEFP). This revenue represented approximately 87.2% of total revenue.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2009**

**GOVERNMENT-WIDE FINANCIAL ANALYSIS (Cont'd.)**

| <u>Revenue Source</u> | <u>% of Total</u>   |                | <u>% of Total</u>   |                |
|-----------------------|---------------------|----------------|---------------------|----------------|
|                       | <u>6/30/09</u>      | <u>6/30/09</u> | <u>6/30/08</u>      | <u>6/30/08</u> |
| State Sources         | \$ 2,406,577        | 77.1           | \$ 1,646,431        | 87.1           |
| Local Sources         | 358,743             | 11.5           | 160,495             | 8.5            |
| Federal Sources       | 354,243             | 11.4           | 82,795              | 4.4            |
| <b>TOTAL</b>          | <b>\$ 3,119,563</b> | <b>100.00</b>  | <b>\$ 1,889,721</b> | <b>100.0</b>   |

Local revenue sources are primarily Grants. Increases in levels of expenses for major functions of the School are shown in the following table:

| <u>Expense</u>                           | <u>% of Total</u>   |                | <u>% of Total</u>   |                |
|--|---------------------|----------------|---------------------|----------------|
|  | <u>6/30/09</u>      | <u>6/30/09</u> | <u>6/30/08</u>      | <u>6/30/08</u> |
| Instruction                              | \$ 1,342,243        | 43.7           | \$ 1,025,837        | 50.5           |
| ESE Instructional Curriculum Development | 135,291             | 4.4            | 27,646              | 1.4            |
| Board Services                           | 46,246              | 1.5            | 80,371              | 4.0            |
| School Administration                    | 3,200               | .1             | 103,323             | 5.1            |
| Facilities Acquisition                   | 107,554             | 3.5            | 174,984             | 8.6            |
| Fiscal Services                          | 850,560             | 27.7           | 290,388             | 14.3           |
| Food Services                            | 118,923             | 3.9            | 64,977              | 3.2            |
| General Administration                   | 33,892              | 1.1            | 6,577               | .3             |
| Central Services                         | -                   | -              | 80,153              | 3.9            |
| Community Services                       | 9,107               | .3             | -                   | -              |
| Pupil Transportation                     | 38,998              | 1.3            | -                   | -              |
| Operation of Plant                       | 41,670              | 1.4            | -                   | -              |
| Maintenance of Plant                     | 227,908             | 7.4            | 143,654             | 7.1            |
| Technology Service                       | 15,007              | .5             | 4,700               | .2             |
| Depreciation                             | 29,609              | .9             | 1,538               | -              |
| <b>TOTAL</b>                             | <b>\$ 3,070,937</b> | <b>100.0</b>   | <b>\$ 2,033,176</b> | <b>100.0</b>   |

**BUDGETARY HIGHLIGHTS**

Revenues from all sources were \$18,027 less than amounts budgeted. State revenues were \$132,093 more than budgeted due to higher enrollment. Local revenues were \$431,545 lower than budgeted, primarily because local revenues budgeted included loan proceeds of \$400,000. Federal sources were \$281,425 more than budget because the School received \$281,425 in Federal Implementation Grants which were not budgeted.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
MANAGEMENT'S DISCUSSION AND ANALYSIS  
JUNE 30, 2009**

**BUDGETARY HIGHLIGHTS (Cont'd.)**

Actual School Expenditures were different than budgeted by \$143,925 primarily Facilities Acquisition costs were \$117,878 less than budget and Capital Outlay expenditures not budgeted were \$277,658.

Total fund balance of the General Fund was \$4,701 at June 30, 2009.

**CAPITAL ASSETS**

The School's investment in capital assets at June 30, 2009 was \$388,035 (net of depreciation). The investment includes leasehold improvements, furniture and fixtures, equipment and software. The following is a summary of capital assets balances at June 30, 2009:

|                                   |                   |
|-----------------------------------|-------------------|
| Leasehold Improvements            | \$ 130,000        |
| Furniture, Fixtures and Equipment | 356,447           |
| Software                          | 25,000            |
|                                   | <hr/>             |
|                                   | 511,447           |
| Less Accumulated Depreciation     | 123,412           |
|                                   | <hr/>             |
|                                   | <u>\$ 388,035</u> |

**DEBT MANAGEMENT**

The School borrowed \$370,000 from its Management Company to fund its operations during the year ended June 30, 2009

**PROSPECTS FOR THE FUTURE**

The School continues to receive funds from State sources in the form of Florida Education Finance Program Fees (FEFP). The fees are evaluated in October and February and are based on student enrollment.

The Administration believes that the School will achieve a high rating from the Department of Education.

The Administration believes that the School will continue to be successful and contribute to the educational requirements of Broward County.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Governmental Fund Balance Sheet (General Fund) Statement of Net Assets**  
**June 30, 2009**

|   | Governmental<br>Funds | Adjustments      | Statement of<br>Net Assets |
|---|-----------------------|------------------|----------------------------|
| <b>ASSETS</b>                             |                       |                  |                            |
| Cash                                      | \$1,107               |                  | \$1,107                    |
| Accounts receivable                       | 5,546                 |                  | 5,546                      |
| Prepayments                               | 77,391                |                  | 77,391                     |
| Deposits                                  | 48,000                |                  | 48,000                     |
| Capital Assets                            |                       | 388,035          | 388,035                    |
| <b>Total Assets</b>                       | <b>\$132,044</b>      | <b>\$388,035</b> | <b>\$520,079</b>           |
| <b>LIABILITIES</b>                        |                       |                  |                            |
| Accounts Payable                          | \$39,460              |                  | 39,460                     |
| Accrued salaries                          | 87,883                |                  | 87,883                     |
| Note payable                              |                       | 370,000          | 370,000                    |
| <b>Total Liabilities</b>                  | <b>127,343</b>        | <b>370,000</b>   | <b>497,343</b>             |
| <b>FUND BALANCE/NET ASSETS</b>            |                       |                  |                            |
| Undesignated                              | <b>4,701</b>          | <b>(4,701)</b>   |                            |
| <b>Total Liabilities and Fund Balance</b> | <b>\$132,044</b>      |                  |                            |
| <b>Net Assets</b>                         |                       |                  |                            |
| Investment in capital assets              |                       | 18,035           | 18,035                     |
| Unrestricted                              |                       | 4,701            | 4,701                      |
| <b>Total Net Assets</b>                   |                       | <b>\$22,736</b>  | <b>\$22,736</b>            |

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Reconciliation of the Governmental Fund (General Fund)**  
**Balance Sheet To The Statement of Net Assets**  
**June 30, 2009**

|                                  |  |         |
|----------------------------------|--|---------|
| Fund Balance- Governmental Funds |  | \$4,701 |
|----------------------------------|--|---------|

Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds

|                               |                  |           |
|-------------------------------|------------------|-----------|
| Governmental capital assets   | \$511,447        |           |
| Less accumulated depreciation | <u>(123,412)</u> |           |
|                               |                  | \$388,035 |

Some expenses reported in the Statement of net Assets do not require the use of current financial resources and therefore are not reported as expenditures in the Governmental Funds

|              |  |           |
|--------------|--|-----------|
| Note Payable |  | (370,000) |
|--------------|--|-----------|

|                                       |  |                        |
|---------------------------------------|--|------------------------|
| Net Assets of Governmental activities |  | <u><u>\$22,736</u></u> |
|---------------------------------------|--|------------------------|

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Statement of Governmental Fund Revenues, Expenditures and**  
**Changes in Fund Balance/Statement of Activities**  
**Year ended June 30, 2008**

|   | <u>Governmental<br/>Funds</u> | <u>Special<br/>Revenue<br/>Funds</u> | <u>Total<br/>Governmental<br/>Funds</u> | <u>Adjustments</u> | <u>Statement of<br/>Activities</u> |
|---|-------------------------------|--------------------------------------|---|--------------------|------------------------------------|
| <b>REVENUES:</b>                                |                               |                                      |   |                    |                                    |
| State sources                                   | \$2,406,577                   |                                      | \$2,406,577                             |                    | \$2,406,577                        |
| Local sources                                   | 358,743                       |                                      | 358,743                                 |                    | 358,743                            |
| Federal sources                                 |                               | 354,243                              | 354,243                                 |                    | 354,243                            |
| <b>TOTAL REVENUES</b>                           | <u>2,765,320</u>              | <u>354,243</u>                       | <u>3,119,563</u>                        |                    | <u>3,119,563</u>                   |
| <b>EXPENDITURES/EXPENSES</b>                    |                               |                                      |   |                    |                                    |
| Instruction                                     | 1,342,243                     |                                      | 1,342,243                               |                    | 1,342,243                          |
| ESE Instructional                               | 56,073                        | 79,218                               | 135,291                                 |                    | 135,291                            |
| Curriculum Development                          | 23,210                        | 23,036                               | 46,246                                  |                    | 46,246                             |
| Board Services                                  | 3,200                         |                                      | 3,200                                   |                    | 3,200                              |
| School Administration                           | 107,554                       |                                      | 107,554                                 |                    | 107,554                            |
| Food Services                                   | 33,892                        |                                      | 33,892                                  |                    | 33,892                             |
| Fiscal Services                                 | 118,923                       |                                      | 118,923                                 |                    | 118,923                            |
| Facilities Acquisition                          | 850,560                       |                                      | 850,560                                 |                    | 850,560                            |
| Operation of Plant                              | 227,908                       |                                      | 227,908                                 |                    | 227,908                            |
| Plant Maintenance                               | 15,007                        |                                      | 15,007                                  |                    | 15,007                             |
| Pupil transportation                            | 41,670                        |                                      | 41,670                                  |                    | 41,670                             |
| Central Services                                | 9,107                         |                                      | 9,107                                   |                    | 9,107                              |
| Community Services                              | 38,998                        |                                      | 38,998                                  |                    | 38,998                             |
| Technology Services                             | 29,609                        |                                      | 29,609                                  |                    | 29,609                             |
| Capital Outlay                                  |                               | 281,307                              | 281,307                                 | (281,307)          |                                    |
| Depreciation                                    |                               |                                      |   | 70,729             | 70,729                             |
| <b>TOTAL EXPENSES</b>                           | <u>2,897,954</u>              | <u>383,561</u>                       | <u>3,281,515</u>                        | <u>(210,578)</u>   | <u>3,070,937</u>                   |
| <b>EXCESS OF EXPENDITURES<br/>OVER REVENUES</b> | (132,634)                     | (29,318)                             | (161,952)                               | 210,578            | 48,626                             |
| <b>Proceeds from Note payable</b>               | 370,000                       |                                      | 370,000                                 | (370,000)          |                                    |
|   | <u>237,366</u>                | <u>(29,318)</u>                      | <u>208,048</u>                          | <u>(159,422)</u>   | <u>48,626</u>                      |
| <b>Fund Balance/Net Assets</b>                  |                               |                                      |   |                    |                                    |
| <b>Beginning of Year</b>                        | (203,347)                     |                                      | (203,347)                               | 177,457            | (25,890)                           |
| <b>End of Year</b>                              | <u>\$34,019</u>               | <u>(\$29,318)</u>                    | <u>\$4,701</u>                          | <u>\$ 18,035</u>   | <u>\$22,736</u>                    |

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Reconciliation of the Statement of Revenues,**  
**Expenditures and Changes in Fund Balances**  
**of Governmental Fund To The**  
**Statement of Activities**  
**June 30, 2009**

Net Changes in Fund Balances- Governmental Funds \$208,048

Amounts reported for governmental activities in the statement of net assets are different because:

Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is depreciated over their estimated useful lives.

|                                 |                 |                |
|---------------------------------|-----------------|----------------|
| Expenditures for capital assets | \$281,307       |                |
| Less current year depreciation  | <u>(70,729)</u> |                |
|                                 |                 | <u>210,578</u> |

Some expenses reported in the Statement of net Assets do not require the use of current financial resources and therefore are not reported as expenditures in the Governmental Funds

|              |           |
|--------------|-----------|
| Note Payable | (370,000) |
|--------------|-----------|

|   |                        |
|---|------------------------|
| Change in Net Assets of Governmental Activities | <u><u>\$48,626</u></u> |
|---|------------------------|

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Statement of Revenues, Expenditures and Changes**  
**In Fund Balance-Budget (GAAP Basis) and Actual**  
**All Governmental Fund Types**  
**Year Ended June 30, 2009**

|                        | Governmental Funds |                  |                  |               | Totals               |                |                  |                    |                 |
|------------------------|--------------------|------------------|------------------|---------------|----------------------|----------------|------------------|--------------------|-----------------|
|                        | Final Budget       | General Fund     | Variance         | Final Budget  | Special Revenue Fund | Variance       | Budget           | Governmental Funds | Variance        |
| <b>REVENUES:</b>       |                    |                  |                  |               |                      |                |                  |                    |                 |
| State sources          | \$2,274,484        | \$2,406,577      | \$132,093        | 72,818        | 354,243              | 281,425        | \$2,274,484      | \$2,406,577        | \$132,093       |
| Federal sources        |                    |                  |                  |               |                      |                | 72,818           | 354,243            | 281,425         |
| Local sources          | 790,288            | 358,743          | (431,545)        |               |                      |                | 790,288          | 358,743            | (431,545)       |
| <b>TOTAL REVENUES</b>  | <b>3,064,772</b>   | <b>2,765,320</b> | <b>(299,452)</b> | <b>72,818</b> | <b>354,243</b>       | <b>281,425</b> | <b>3,137,590</b> | <b>3,119,563</b>   | <b>(18,027)</b> |
| <b>EXPENDITURES:</b>   |                    |                  |                  |               |                      |                |                  |                    |                 |
| Instruction            | 1,373,029          | 1,342,243        | (30,786)         |               |                      |                | 1,373,029        | 1,342,243          | (30,786)        |
| ESE Instructional      | 16,429             | 56,073           | 39,644           | 47995         | 79,218               | 31,223         | 64,424           | 135,291            | 70,867          |
| Staff Development      | 2,925              | 23,210           | 20,285           |               | 23,036               | 23,036         | 2,925            | 46,246             | 43,321          |
| Board Services         | 6,950              | 3,200            | (3,750)          |               |                      |                | 6,950            | 3,200              | (3,750)         |
| General Administration | 95,707             | 118,923          | 23,216           |               |                      |                | 95,707           | 118,923            | 23,216          |
| School Administration  | 113,675            | 107,554          | (6,121)          |               |                      |                | 113,675          | 107,554            | (6,121)         |
| Food Services          | 344                | 33,892           | 33,548           |               |                      |                | 344              | 33,892             | 33,548          |
| Community Services     | 35,275             | 38,998           | 3,723            |               |                      |                | 35,275           | 38,998             | 3,723           |
| Facilities Acquisition | 935,178            | 850,560          | (84,618)         |               |                      |                | 935,178          | 850,560            | (84,618)        |
| Pupil Transportation   | 52,065             | 41,670           | (10,395)         |               |                      |                | 52,065           | 41,670             | (10,395)        |
| Central services       | 11,446             | 9,107            | (2,339)          |               |                      |                | 11,446           | 9,107              | (2,339)         |
| Operation of Plant     | 205,179            | 227,908          | 22,729           |               |                      |                | 205,179          | 227,908            | 22,729          |
| Plant Maintenance      |                    | 15,007           | 15,007           |               |                      |                | 0                | 15,007             | 15,007          |
| Capital Outlay         | 17,687             |                  | (17,687)         |               |                      |                | 17,687           | 281,307            | 263,620         |
| Technology services    | 10,979             | 29,609           | 18,630           |               |                      |                | 10,979           | 29,609             | 18,630          |
| Reserve                | 139,909            |                  | (139,909)        | 72818         |                      | (72,818)       | 212,727          |                    | (212,727)       |
|                        | 3,016,777          | 2,897,954        | (118,823)        | 120,813       | 383,561              | 262,748        | 3,137,590        | 3,281,515          | 143,925         |

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Statement of Revenues, Expenditures and Changes**  
**In Fund Balance-Budget (GAAP Basis) and Actual**  
**All Governmental Fund Types (Continued)**  
**Year Ended June 30, 2009**

|  | Governmental Funds |                 |             | Special         |                            |          | Totals |                       |             |
|--|--------------------|-----------------|-------------|-----------------|----------------------------|----------|--------|-----------------------|-------------|
|  | Final<br>Budget    | General<br>Fund | Variance    | Final<br>Budget | Special<br>Revenue<br>Fund | Variance | Budget | Governmental<br>Funds | Variance    |
| <b>Net Changes in Fund Balance</b>     |                    | (\$132,634)     | (\$180,629) |                 | (\$29,318)                 | \$18,677 |        | (\$161,952)           | (\$161,952) |
| <b>Proceeds from Note Payable</b>      |                    | 370,000         |             |                 |                            |          |        | 370,000               |             |
|  |                    | 237,366         |             |                 |                            |          |        |                       |             |
| <b>Fund Balance, beginning of year</b> |                    | (203,347)       |             |                 |                            |          |        | (203,347)             |             |
| <b>Fund balance, end of year</b>       |                    | \$34,019        |             |                 | (\$29,318)                 |          |        | \$4,701               |             |

The accompanying notes are an integral part of this statement

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
NOTES TO FINANCIAL STATEMENTS FOR THE YEAR  
ENDED JUNE 30, 2009**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Reporting Entity**

Broward Community Charter School West, Inc. (“the School”) was established as a nonprofit organization in March 2006 under the laws of the State of Florida and is the reporting entity.

The School operates as a Charter School pursuant to a Charter School Contract (“the Contract”) with The School Board of Broward County, Florida. Under the Contract the School provides an education to children, from Kindergarten through the fifth grade, who reside in Broward County in and around the City of Coral Springs. For financial statement purposes the School is considered a component unit of The School Board of Broward County which is a primary government entity for financial reporting.

The School Board of Broward County received 5% of the Florida Education Finance Program (FEFP) revenue as an administrative fee.

The Contract is effective through June 30, 2011. The Contract requires The School Board to provide the School’s primary source of funding based upon the number of full-time equivalent students (FTES) registered at the School.

The School a tax-exempt organization under 501(C)(3) of the Internal Revenue Code.

The School’s financial statements are prepared in accordance with generally accepted accounting principles (GAAP). The Government Accounting Standards Board (GASB) is responsible for establishing GAAP for school districts through its pronouncements (statements and interpretations). The more significant accounting policies established in GAAP and used by the School are discussed below.

**Basic Financial Statements**

The School’s basic financial statements are the Statements of Net Assets and the Statement of Activities. All the activities of the School are classified as governmental type activities. There are no business type activities of the School. All the School’s governmental type activities are included in the general fund and special revenue fund. There are no other major or non major funds. In the Statement of Net Assets, the governmental activities column is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt obligations. The School’s net assets are reported in three parts – invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets.

The Statement of Activities reports both the gross and net cost of each of the School’s functions. The functions are also supported by government revenues such as Florida Education Finance Program (FEFP), Capital Outlay Funds and Federal Grants. The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**NOTES TO FINANCIAL STATEMENTS (Cont'd.)**  
**FOR THE YEAR ENDED JUNE 30, 2009**

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**Basic Financial Statements (cont'd.)**

Program revenues must be directly associated with the function (after care and youth services, etc.). Operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants.

**Basis of Accounting**

Basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounting and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied.

**Accrual**

The governmental type activities in the financial statements are presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. When both restricted and unrestricted resources are available for use, it is the policy of the School to use restricted resources first, then unrestricted resources as they are needed.

**Measurement Focus**

The accounting and financial reporting treatment is determined by applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets less current liabilities) or economic resources (all assets and liabilities).

The Government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. With this measurement focus, all assets and all liabilities associated with the operation of these funds are included on the balance sheet and operating statements present increases (i.e. revenues) and decreases (i.e. expenses) in net assets.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (i.e. revenues and other financing sources) and decreases (i.e. expenditures and other financial uses) in net current assets.

Under the modified accrual basis of accounting, revenues are recognized when they become measurable and available to finance expenditures of the fiscal period. For this purpose, the School considers revenues to be available if they are collected within sixty days of the end of the current fiscal period. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**NOTES TO FINANCIAL STATEMENTS (Cont'd.)**  
**FOR THE YEAR ENDED JUNE 30, 2009**

**NOTE 1-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**Measurement Focus (Cont'd.)**

The School reports the following governmental funds:

*The General Fund* is used to account for all financial resources not required to be accounted for in another fund.

*The Special Revenue Fund* is used to account for all specific revenue resources that are legally restricted to expenditures for specified purposes.

**Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles include the use of estimates that affect the financial statements. Accordingly, actual results could differ from those estimates.

**Concentration of Credit Risk**

Financial instruments that subject the School to concentrations of credit risk include cash. While the School attempts to limit its financial exposure, its deposit balances may at times exceed federally insured limits. The School has not experienced any losses on such balances.

Cash deposits are held at banks qualified as public depositories under Florida law.

**Contributed Services and Facilities**

The School does not recognize any support, revenue or expense from services contributed by individual volunteers since no objective basis is available to measure the value of such services. However, a substantial number of volunteers have donated significant amounts of time to the School's program services.

**Budgetary Basis of Accounting**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year expenditures were controlled at the object level (i.e. salaries, purchased services, and capital outlay).

**Capital Assets**

Capital assets purchased or acquired with an original cost of \$750 or more are reported at historical cost. Contributed assets are reported at fair market value as of the date received. Additions, improvements and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**NOTES TO FINANCIAL STATEMENTS (Cont'd.)**  
**FOR THE YEAR ENDED JUNE 30, 2009**

**NOTE 1-SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd.)**

**Capital Assets (Cont'd.)**

Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

|                                   |            |
|-----------------------------------|------------|
| Leasehold Improvements            | 10 Years   |
| Furniture, Fixtures and Equipment | 5-10 Years |
| Software                          | 5 Years    |

**NOTE 2 – CAPITAL ASSETS**

Capital assets activity for the year ended June 30, 2009 were as follows:

|                                      | Balance<br>Beginning | Additions         | Disposals   | Balance<br>Ending |
|--------------------------------------|----------------------|-------------------|-------------|-------------------|
| Leasehold Improvements               | \$ 130,000           | \$ -              | \$ -        | \$ 130,000        |
| Furniture, Fixtures and<br>Equipment | 100,140              | 256,307           | -           | 356,447           |
| Software                             | -                    | 25,000            | -           | 25,000            |
|                                      | 230,140              | 281,307           | -           | 511,447           |
| Less Accumulated<br>Depreciation     | 52,683               | 70,729            | -           | 123,412           |
| <b>NET CAPITAL ASSETS</b>            | <b>\$ 177,457</b>    | <b>\$ 210,578</b> | <b>\$ -</b> | <b>\$ 388,035</b> |

Depreciation expense of \$70,729 was unallocated during the year ended June 30, 2009.

**NOTE 3 – LONG TERM LIABILITIES**

Long term liability activity for the year ended June 30, 2009, was as follows:

|              | Beginning<br>Balance | Additions | Reductions | Ending<br>Balance | Amounts Due<br>Within One Year |
|--------------|----------------------|-----------|------------|-------------------|--------------------------------|
| Note Payable | \$ -                 | \$370,000 | \$ -       | \$370,000         | \$ 93,060                      |

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**NOTES TO FINANCIAL STATEMENTS (Cont'd.)**  
**FOR THE YEAR ENDED JUNE 30, 2009**

**NOTE 3 – LONG TERM LIABILITIES ( Cont'd.)**

**Debt Maturity**

Debt service requirements on Note Payable at June 30, 2009 were as follows:

| Year Ended June 30, | <u>Principal</u>  | <u>Interest</u>  |
|---------------------|-------------------|------------------|
| 2010                | \$ 93,060         | \$ 19,669        |
| 2011                | 98,799            | 13,929           |
| 2012                | 104,893           | 7,835            |
| 2013                | 73,248            | 1,653            |
|                     | <u>\$ 370,000</u> | <u>\$ 43,086</u> |

**NOTE 4 – CONTRACTS**

The School has a Contract with a company to manage the operations of the School and to provide employee leasing services. The term of the Contract is for 5 years and expires on June 30 2013. Under the terms of the Contract the Company was to receive 12% of revenues of the School. The Company forgave the School the fees for the year ended June 30, 2009.

The Management Company loaned the School \$370,000 during the year. The loan bears interest of 6% and is due and payable in monthly installments of \$9,834. The loan is for four years and matures on June 30, 2013. (See NOTE 3).

**NOTE 5-- RELATED PARTY TRANSACTIONS**

The Board of Directors for this School is the same Board of Directors for two other Charter Schools that are all located in the same City: Broward Community Charter School and Broward Community Charter Middle School.

**NOTE 6 – COMMITMENTS AND CONTINGENCIES**

**Lease Agreements**

The School subleased its administrative and classroom facilities under two non-cancelable operating leases (one for ten years and the other for fifteen years) that expire in June 2017 and June 30, 2023, respectively. Annual rental expenses were approximately \$850,000 for the year ended June 30, 2009. Minimum payments under these leases, are as follows:

**BROWARD COMMUNITY CHARTER SCHOOL, WEST, INC.  
 NOTES TO FINANCIAL STATEMENTS (Cont'd.)  
 FOR THE YEAR ENDED JUNE 30, 2009**

**NOTE 6 – COMMITMENTS AND CONTINGENCIES (Cont'd.)**

**Lease Agreements (Cont'd.)**

|           |    |               |
|-----------|----|---------------|
| 2010      | \$ | 873,000       |
| 2011      |    | 899,000       |
| 2012      |    | 926,000       |
| 2013      |    | 954,000       |
| 2014      |    | 983,000       |
| 2015-2023 |    | 7,991,000     |
|           |    | \$ 12,626,000 |

**Risk Management**

The School is exposed to various risks of loss related to theft, damage to, and destruction of assets, errors and omissions; injuries to employees; and natural disasters. The School purchases commercial insurance for all material risks of loss to which the School is exposed, including general liability, property, auto and workers compensation. A review of the last two year reveals that settled claims have not exceeded insurance coverage.

The School receives funding from the State of Florida based on the number of full time equivalent (FTE) students who attend the Charter School. The data is compiled by the School and is subject to audit by the State and if errors are found this could result in amounts having to be repaid to the State or decrease in future allocations. Management believes that the amounts that would have to be remitted back to the State due to errors in their FTE count would not be material to the financial position of the School.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Supplemental Schedule of Expenditures**  
**Budget and Actual- Governmental Fund (General Fund)**  
**Year Ended June 30, 2009**

|                                      | Governmental Fund           |                    |                   |
|--------------------------------------|-----------------------------|--------------------|-------------------|
|                                      | Amended and<br>Final Budget | Actual             | Variance          |
| <b>Instructional</b>                 |                             |                    |                   |
| Salaries                             | \$956,256                   | \$955,105          | (\$1,151)         |
| Payroll Taxes                        | 90,396                      | 92,672             | 2,276             |
| Retirement                           | 9,378                       | 8,405              | (973)             |
| Group Insurance                      | 256,007                     | 255,161            | (846)             |
| Workers Compensation                 | 4,814                       |                    | (4,814)           |
| Instructional materials              | 56,178                      | 20,562             | (35,616)          |
| Purchased Services                   |                             | 10,338             | 10,338            |
| <b>Total Instructional</b>           | <u>\$1,373,029</u>          | <u>\$1,342,243</u> | <u>(\$30,786)</u> |
| <b>ESE Instructional</b>             |                             |                    |                   |
| Salaries                             | \$6,332                     | \$172              | (\$6,160)         |
| Payroll taxes                        | 563                         | 1,209              | 646               |
| Benefits                             | 616                         | 3,995              | 3,379             |
| Professional & technical             | 8,918                       |                    | (8,918)           |
| Instructional materials              |                             | 50,697             | 50,697            |
|                                      | <u>16,429</u>               | <u>56,073</u>      | <u>39,644</u>     |
| <b>Staff development Development</b> |                             |                    |                   |
| Professional & technical             | \$2,925                     | \$23,210           | \$20,285          |
| Materials & Supplies                 |                             |                    | 0                 |
| Travel                               |                             |                    | 0                 |
|                                      | <u>\$2,925</u>              | <u>\$23,210</u>    | <u>\$20,285</u>   |
| <b>Board Services</b>                |                             |                    |                   |
| Professional                         | \$6,533                     | \$3,200            | (\$3,333)         |
| Purchased services                   | 417                         |                    | (417)             |
| <b>Total Board Services</b>          | <u>\$6,950</u>              | <u>\$3,200</u>     | <u>(\$3,750)</u>  |
| <b>School Administration</b>         |                             |                    |                   |
| Salaries                             | \$64,925                    | \$56,037           | (\$8,888)         |
| Payroll taxes                        | 7,425                       | 7,238              | (187)             |
| Retirement                           | 1,415                       | 2,031              | 616               |
| Group Insurance                      | 21,995                      | 22,812             | 817               |
| Workers Compensation                 | 555                         |                    | (555)             |
| Professional & technical             | 6,570                       | 7,020              | 450               |
| Advertising                          |                             |                    | 0                 |
| Office Expenses                      | 9,972                       | 12,014             | 2,042             |
| Travel                               | 818                         | 402                | (416)             |
| <b>Total School Administration</b>   | <u>\$113,675</u>            | <u>\$107,554</u>   | <u>(\$6,121)</u>  |

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Supplemental Schedule of Expenditures**  
**Budget and Actual- Governmental Fund (General Fund)**  
**Year Ended June 30, 2009**

|                                 | Governmental Fund           |                  |                  |
|---------------------------------|-----------------------------|------------------|------------------|
|                                 | Amended and<br>Final Budget | Actual           | Variance         |
| <b>Facilities Acquisition</b>   |                             |                  |                  |
| Facility lease                  | \$935,178                   | \$850,560        | (\$84,618)       |
| <b>General Administration</b>   |                             |                  |                  |
| District Admin fees             | \$95,707                    | \$118,923        | \$23,216         |
| <b>Fiscal Services</b>          |                             |                  |                  |
| Professional & Technical        | \$80,062                    | \$64,977         | (\$15,085)       |
| <b>Food Services</b>            |                             |                  |                  |
| Food Supplies                   | \$344                       | \$33,892         | \$33,548         |
| <b>Central Services</b>         |                             |                  |                  |
| Professional & technical        | \$9,108                     | \$2,600          | (\$6,508)        |
| Materials & supplies            | 2,338                       | 6,507            | 4,169            |
|                                 | <u>\$11,446</u>             | <u>\$9,107</u>   | <u>(\$2,339)</u> |
| <b>Pupil transportation</b>     |                             |                  |                  |
| Purchased services              | \$52,065                    | \$41,670         | (\$10,395)       |
| <b>Operation of Plant</b>       |                             |                  |                  |
| Salaries                        | \$29,167                    | \$41,820         | \$12,653         |
| Payroll taxes                   | 2,752                       | 3,890            | 1,138            |
| Retirement                      | 849                         | 1,652            | 803              |
| Group Insurance                 | 109                         | 177              | 68               |
| Workers Compensation            | 122                         |                  | (122)            |
| Repairs & Maintenance           | 35,321                      | 34,893           | (428)            |
| Insurance                       | 38,567                      | 39,089           | 522              |
| Communication                   | 8,250                       | 11,342           | 3,092            |
| Utilities                       | 75,108                      | 85,717           | 10,609           |
| Supplies                        | 14,934                      | 9,328            | (5,606)          |
| <b>Total Operation of Plant</b> | <u>\$205,179</u>            | <u>\$227,908</u> | <u>\$22,729</u>  |
| <b>Plant Maintenance</b>        |                             |                  |                  |
| Repairs and Maintenance         |                             | \$15,007         | \$15,007         |
| <b>Technology services</b>      |                             |                  |                  |
| Professional & technical        | \$10,979                    | \$29,609         | \$18,630         |

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.**  
**Supplemental Schedule of Expenditures**  
**Budget and Actual- Governmental Fund (General Fund)**  
**Year Ended June 30, 2009**

|                                 | Governmental Fund                   |                             |                   |
|---------------------------------|-------------------------------------|-----------------------------|-------------------|
|                                 | <u>Amended and<br/>Final Budget</u> | <u>Actual</u>               | <u>Variance</u>   |
| <b>Technology services</b>      |                                     |                             |                   |
| Professional & technical        | <u>\$10,979</u>                     | <u>\$29,609</u>             | <u>\$18,630</u>   |
| <b>Community services</b>       |                                     |                             |                   |
| Salaries                        | \$31,947                            | \$35,264                    | \$3,317           |
| payroll taxes                   | 2,438                               | 2,692                       | 254               |
| Benefits                        | 890                                 | 1,042                       | 152               |
| <b>Total Community services</b> | <u>\$35,275</u>                     | <u>\$38,998</u>             | <u>\$3,723</u>    |
| <br>                            |                                     |                             |                   |
| <b>Capital Outlay</b>           | <u>\$17,687</u>                     | <u>                    </u> | <u>(\$17,687)</u> |

# **Mark Escoffery, P.A.**

## **Certified Public Accountant**

4241-A Northlake Boulevard  
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### **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS**

To the Board Members of Broward  
Community Charter School West, Inc.  
Coral Springs, Florida

I have audited the financial statements of Broward Community Charter School West, Inc., ("the School") (a non-profit organization) as of and for the year ended June 30, 2009, and have issued my report thereon dated September 22, 2009. I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control over Financial Reporting**

In planning and performing my audit, I considered the School's internal control over financial reporting as a basis for designing my auditing procedures for the purpose of expressing my opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control over financial reporting. Accordingly, I do not express an opinion on the effectiveness of the School's internal control over financial reporting.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the School's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles, such that there is more than a remote likelihood that a misstatement of the School's financial statements that is more than inconsequential will not be prevented or detected by the School's internal control.

A material weakness is a significant deficiency or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the School's internal control.

My consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. I did not identify any deficiencies in internal control over financial reporting that I consider to be material weaknesses as defined above.

**REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND  
ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF  
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS (Cont'd.)**

To the Board Members of Broward  
Community Charter School West, Inc.  
Coral Springs, Florida  
Page 2

**Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the School's financial statements are free of material misstatement, I performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit and, accordingly, I do not express such an opinion. The results of my tests disclosed an instance of noncompliance or other matters that are required to be reported under *Government Auditing Standards*, that is included in the Management Letter.

This Report is intended solely for the information and use of the Board Members, Management, others within the organization and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

*Mark Escoffery, P.A.*

Palm Beach Gardens, Florida  
September 22, 2009

# **Mark Escoffery, P.A.**

**Certified Public Accountant**

4241-A Northlake Boulevard  
Palm Beach Gardens, FL 33410

Tel (561) 627-1404  
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## **MANAGEMENT LETTER**

To the Board Members of Broward  
Community Charter School West, Inc.  
Coral Springs, Florida

I have audited the financial statements of Broward Community Charter School West, Inc., ("the School") as of and for the year ended June 30, 2009, and have issued my report thereon dated September 22, 2009.

I have issued my independent auditor's report on compliance and on internal control over financial reporting dated September 22, 2009. Disclosures in that report, if any, should be considered in conjunction with this Management Letter.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States of America. Additionally, my audit was conducted in accordance with the Provision of Chapter 10.850, *Rules of the Auditor General*, which govern the conduct of charter school audits performed in the State of Florida and require that certain items be addressed in this letter.

The *Rules of the Auditor General* Section 10.854(1)(d)1 require that I comment as to whether or not recommendations made in the preceding annual financial audit report have been followed. The recommendations made in the prior year have been implemented.

The *Rules of the Auditor General* Section 10.854(1)(d)2 require that I comment on whether the School has met any of the conditions described in Section 218.503(1), Florida Statutes. The School has not met any of the conditions described in Section 218.503(1), Florida Statutes.

The *Rules of the Auditor General* Section 10.854(1)(d)5 require that I state whether there were any findings or recommendations made for the current year. There are no findings and recommendations made for the current year.

The *Rules of the Auditor General* Section 10.855(10) require that I state whether the scope of the audit included the use of financial condition assessment procedures to determine whether deteriorating financial conditions exist pursuant to Section 218.39(5) Florida Statutes. The scope of the audit included the use of financial condition assessment procedures and there were no deteriorating financial condition existing pursuant to Section 218.39(5) Florida Statutes.

**BROWARD COMMUNITY CHARTER SCHOOL WEST, INC.  
MANAGEMENT LETTER COMMENTS  
(Continued)**

**OTHER CURRENT YEAR COMMENTS**

My report did not disclose any additional items that would be required to be reported under Chapter 10.854(1)(d) *Rules of the Auditor General*.

The Report is intended solely for the information and use of the School's Board Members, Management, pass-through entities and the State of Florida Office of the Auditor General and is not intended and should not be used by anyone other than these specified parties.

*Mark Escoffery, P.A.*

Palm Beach Gardens, Florida  
September 22, 2009