EXHIBIT 3

OWNER'S INSTRUCTIONS FOR EXPERIENCE QUESTIONNAIRE AND CONTRACTOR'S FINANCIAL STATEMENT

The information listed in the Experience Questionnaire and Contractor's Financial Statement Forms is required to be filed with soliciting agencies prior to award of any contract. In order to expedite the processing of contracts, please complete the enclosed forms in accordance with these instructions.

The bidder is required to complete all the attached forms. If the bidder is a Joint Venture, then each Corporation, Partnership or Individual that is a party to the Joint Venture must complete, individually, each form.

Heading

Project Title - Indicate title of project as shown in the solicitation/specifications.

Project Number – State/Federal project number assigned see original solicitation/specifications.

Location - Project location as shown in the solicitation/specifications.

Section A - Items 1 & 2

Trades or Trades Being Bid

Insert in box(es) on Page 1 the code number(s) listed below which represent the trade(s) for which you are qualified to bid:

Building Construction Electrical Elevator Food Service 4 Heating, Ventilating & Air Conditioning 5 Laboratory Equipment 6 Landscaping 7 Plumbing Power Plants (Boilers, Equipment & Piping) Refrigeration Roofing 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) Other 13	<u>Trade</u>	Code Number
Electrical 2 Elevator 3 Food Service 4 Heating, Ventilating & Air Conditioning 5 Laboratory Equipment 6 Landscaping 7 Plumbing 8 Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Building Construction	1
Food Service 4 Heating, Ventilating & Air Conditioning 5 Laboratory Equipment 6 Landscaping 7 Plumbing 8 Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12		2
Heating, Ventilating & Air Conditioning Laboratory Equipment 6 Landscaping 7 Plumbing 8 Power Plants (Boilers, Equipment & Piping) Refrigeration Roofing 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.)	Elevator	3
Laboratory Equipment 6 Landscaping 7 Plumbing 8 Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Food Service	4
Landscaping 7 Plumbing 8 Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Heating, Ventilating & Air Conditioning	5
Plumbing 8 Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Laboratory Equipment	6
Power Plants (Boilers, Equipment & Piping) 9 Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Landscaping	7
Refrigeration 10 Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Plumbing	8
Roofing 11 Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Power Plants (Boilers, Equipment & Piping)	9
Sanitary (Sewage Treatment Plants, Pumping Stations, etc.) 12	Refrigeration	10
	Roofing	11
Other 13	Sanitary (Sewage Treatment Plants, Pumping Stations, etc.)	12
	Other	13

Item 6. Complete with name of Point of Contact including email address & phone number.

Section A -items 8 thru 52

Complete in accordance with form. NOTE: SECTION "A" Financial Statement - Do not attach current company financial statement, use this form only. If current financial statement is dated over 90 days from date of this submittal, see letter "Attesting to liquid assets" Section number 64 (complete only if needed). In accordance with Florida Administrative Code (FAC) 60D-5.004 Bidder's Qualification Requirements and Procedures, Paragraph (2)(a)4(b)1e, "The value of liquid assets must be no less than one-twentieth of the amount of the base bid. Liquid assets shall include cash, stocks, bonds, pre-paid expenses and receivables, but shall not include the value of the equipment."

Section B-Item 53

List previous business name or names and the number of years you have performed business under these names within the past 10 years.

Item 55

From your present payroll indicate the number of individuals in each category in the "Current" column.

Estimate the maximum and minimum number of employees over the previous 3 fiscal years in each category.

Items 56-59

Complete in accordance with form.

Item 60

list projects of comparable size, scope and complexity to subject project.

Item 61-62

Complete in accordance with form.

Item 63

- 1) In Section 63, Column C insert "S" if a subcontractor or "P" if a prime-contractor. The balance of section to be completed in accordance with form.
- 2) Billings for 3 fiscal years insert year and amount.
- 3) Work in progress at the end of the past 3 fiscal years same as above.

Section 64.

Complete in accordance with form.

If additional space is required, please attach supplementary pages.

ADDITIONAL QUALIFICATION REQUIREMENTS/INSTRUCTIONS

The following must be included with packet-use as check list

- 1. Copy of Florida State Contractor License.
- 2. Corporate Charter Number. See Section #7
- 3. Proof of Contractor's active office within 150 road miles of project. (Map Quest or like)
- 4. Contractor agreement to perform no less than 15% of project work itself, on company letterhead.
- 5. *Resumes of experience for Project Manager and Project Superintendent.
- 6. At least three references with current contact name/numbers of projects completed within last 5 years.
- 7. Proof Contractor has successfully completed no less than two projects of similar size, scope, & complexity within the last three years, see Section 60. Complete as instructed, do not use other forms or alter our format. Additional information may be included with pictures.
- 8. Proof of registration in MyFlorida e-pro system on www.myflorida.com.
- 9. Financial statement- must be within the current year. See instruction Sections 3-52.
- 10. Letter of Confirmation from your bonding company stating that you can bond or have bonded with this company.

NOTE: Do not reuse this form from previous project submittals as the form could have changed to meet specific requirements. Contractor must have completed at least 2 projects of the same general scope & complexity within the last 36 months.

OWNER'S EXPERIENCE QUESTIONNAIRE AND CONTRACTOR'S FINANCIAL STATEMENT SECTION 'A'. EXPERIENCE QUESTIONNAIRE

Project Title:			
Project Number:			
Location:			
Insert code number of trade or trades for which you a attached detailed instructions, each in its respective box		to bid on the basis of previous	ous experience and license(s)in accordance with
2.			
3. Is your organization currently pre-qualified with any	government	tal agency?I:	f so, please list.
4. Have you, in the previous five years, been denied refused prequalification?			ted the low bid in competitive bidding, or been
If so, please list and describe			
5. Have you, in the previous five years, ever not bee calendar days? If so, please list, provide Owner's POC with phone num			
6. Submitted by Address Date	7.	(Check below) A Corporation A Co-partnership An Individual A Joint Venture	() Corporate Charter Number()()()
Phone			
POC Email Address			

The contractor acknowledges that this Experience Questionnaire and Financial Statement is made for the express purpose of introducing the Owner to whom it is submitted to award a contract to the contractor. Further, the contractor acknowledges that the agency may at its discretion, by which means the Owner may choose, determine the truth and accuracy of all statements made by the contractor herein. Please list any additional contact information of personnel available for corrections/clarifications pertaining to qualifications.

SECTION "A". FINANCIAL STATEMENT

Reflecting financial position as of close of most recent operating year

	As of	
	(Date)	
	ASSETS	
8.	CASH*	\$
ACC	COUNTS RECEIVABLE	
9.	From Government Contracts Completed	
10.	From Non-Government Contracts Completed	
11.	Claims included in 8 and 9 not yet approved or in litigation	\$
12.	From Government Contracts in Process	
13. 14.	From Non-Government Contracts in Process Claims included in 11 and 12 not yet approved or in litigation	
15.	Retainage included in 11 and 12	
16.	Other** (list)	
NOI	TES RECEIVABLE	
17.	Due within 90 days**	
18.	Due after 90 days**	
INV 19.	ESTMENTS Listed securities - present market value	
20.	Unlisted securities - present value	
BID	DEPOSITS	
21. 22.	Recoverable within 90 days Recoverable after 90 days	
ACC 23.	CRUED INTEREST Receivable on notes	
24. 25.	Receivable on Investments Othor (ligh)	
23.	Other (list)	
26.	REAL ESTATE (BOOK VALUE OR MARKET, WHICHEVER IS LESS)	
27.	INVENTORIES (NOT INCLUDED IN RECEIVABLE BILLING AND AT PRESENT VALUE)	
28.	EQUIPMENT-NET BOOK VALUE (SUPPLY LIST BY COST, DEPRECIATION, NET BOOK VALUE)	
OTH	IER ASSETS	
29. 30.	Contract Costs in excess of Billings Cash Surrender Value of Life Insurance	\$
31.	Receivables from Officers and Employees	
32.	Other (list)	

33.	TOTAL ASSETS		\$
	*Do not include deposits for bids or other Gu	arantees	
	**Do not include receivables from officers ar	nd employees	
	COUNTS PAYABLE		
34.	Due within l year		
35.	Due after l year		
NOT	ES PAYABLE		
36.	Due within l year		
37.	Due after I year		
38.	Officers and Employees		
50.	Sincers and Employees		
39.	TAXES PAYABLE		
40.	ACCRUED AND ACTUAL PAYROLL PAY	YABLE	
41.	MORTGAGES PAYABLE		
	ER LIABILITIES		
42.	Federal Income Tax Provision		
43.	Deferred Income		
44.	Other (list)		
			
NET	WORTH		
45.	(If individual proprietorship or partnership)		
CAP	ITAL STOCK		
46.	Common Issued and Outstanding		
47.	Preferred Issued and Outstanding		
48.	Treasury Stock		\$
~			
	ITAL SURPLUS		
49.	Earned Surplus Prior Years		
50.	Earned Surplus Current Year		
51.	TOTAL LIABILITIES AND NET WORTH		\$
51.	TOTAL EMBILITIES AND INET WORTH		Ψ
NOT	E: IF ADDITIONAL SPACE IS REQUIRED	O, PLEASE NOTE AND ATTACH SCHEDULE TO STATEMENT	
		,	
52.	Dated this of		
	day mo	onth year	
	-		
	N	Jame of Organization	
	מ	ar.	
	D	ty: Title	
		-140	
	F	EIN:	

SECTION 'B'. EXPERIENCE QUESTIONNAIRE

53.	If a Corporation, answer this:	If a Partnership or Individual Proprietorship, answer this:
	Date of incorporation	Date of organization
	In what State	If a partnership, state whether partnership is general, limited association
	Name of Officers:	Name and Address of Partners:
	President	
	Vice President	
	Vice President	
	Secretary	
	Treasure	
54.	 a. How many years has your organization been in the construction business b. How many years under your present business name? c. How many years under previous business name? (List other names) 	
	SUBSIDIARY OR AFFILIATED IN WHICH PRINCIPALS HAVE FIN	
	NAME AND ADDRESS OF SUBSIDIARY OR AFFILIATED COMPANIES	EXPLAIN IN DETAIL THE PRINCIPAL'S INTEREST IN THIS COMPANY AND NATURE OF BUSINESS

NUMBER OF FULL TIME PERSONNEL WITHIN YOUR ORGANIZATION

			<u>Current</u>	<u>Maximum</u>	<u>Minimum</u>
55.	a. Clerical Personnel				<u> </u>
	b. Engineers & Architects				
	c. Supervisors, Foremen, or Superinter	ndents			
	d. Skilled Employees including Techni	icians			
	e. Unskilled Employees				
	f. Estimators				
	g. Total number of full time personnel				
56.	WHAT IS THE CONSTRUCTION ORGANIZATION? (Asterisk any per				PERSONNEL OF YOUR
	PRINCIPAL'S NAME	TITLE		YEARS OF CONSTRUCTION EXPERIENCE	IN WHAT CAPACITY AND WITH WHOM
57.	SUPERVISORY PERSONNEL	TITLE		YEARS OF CONSTRUCTION EXPERIENCE	IN WHAT CAPACITY AND WITH WHOM
58.	Within the previous three fiscal years name of organization and reason there		or predecessor orga	anizations ever failed to co	mplete a project? If so, state
59.	Within the previous three fiscal years and current status.	has your organization	been involved in lit	igation? If so,	please list and explain nature

EXHIBIT 3 Continued

60. List all contracts comparable in size and scope completed by your organization in the previous 36 months. (If more than 10, list the 10 most recently completed.) Projects MUST be listed in spaces below. Additional information may be attached if desired.

	A	В		C. Original Contract Price		Completion Da	ates:
Name of Owner (Include POC & phone numbers)	Name, Location & Description of Project	Type of Work (Paving Only)	Name of Design Architect and/or Design Engineer (Include POC & phone numbers)	D. Final Contract Price	E. Original	F. Revised	G. Actual

Wit	h reference to all contracts completed by your organization in the previous fiscal years, as listed on Page 6, answer the following questions:
	Explain differences in original contract price and in completion dates, if any.
01.	Explain differences in original conduct price and in completion dates, it any.
62.	Were there any liquidated damages, penalties, liens, defaults or cancellations imposed or filed against your organization?
	If so, list the name and location of the project, as shown in Column A, explain.

STATUS OF UNCOMPLETED CONTRACTS

A	В	С	D	Е
Project Description Location & Owner	Design Architect And/Or Design Engineer	Total Amount of Your Contract (Or Subcontract)	Amount In Column C Sublet To Others	Uncompleted Amount of Contract
_				
Total				
OMPLETE THE FOLLOWING	G:			
et Total Billings for Previous 3	Fiscal years:		Previous 3 Fiscal Years: (outstanding contract)	Estimated total v
ear Dollar Amount		Year Dollar	r Amount	

COMPANY LETTERHEAD

64. Attesting to	liquid	assets.
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DATE

RE: PROJECT TITLE AND NUMBER

"I hereby certify that the liquid assets of this firm have not decreased by more than ten percent in the time that has passed between the closing period of the financial statement attached, and the date on which our submittal was provided"

-S-CORPORATE OFFICER'S SIGNATURE